

1 Introduction

of largely independent local firms linked by a common mission. We then present in section 3 an empirical equilibrium model of entry by ownership type, allowing for type-s87(an)88(cing)-2d3erencesfor igan

dominant firm type with Young Women's Christian Associations (YWCAs) and Jewish Community Centers (JCCs) following as fringe competitors. Using our selected markets as an example, there

communicates the message to national audiences; in 2010 the National Council spent \$1.4 million on lobbying expenditures.⁴ The National Association also works directly with local YMCAs by

The market share garnered by these YMCAs also does not appear to be concentrated to limited market areas. Table 1 presents general demographic characteristics for 7,744 Census places or

tax rates into m . The after-tax payoff function is therefore:

$$\begin{aligned} F_{P;m} &= F_{P;m}(1 - m) \\ &= \exp(X_{m,FP} + g(N_{FP;m}; FP)) + \end{aligned} \tag{4}$$

equilibrium of the resulting discrete game is a for-profit/nonprofit entry configuration, (N_{FP}, I_{NP}) , such that given the entry decision of the nonprofit, all N_{FP} for-profit firms make positive profit, while an additional firm would earn negative profit. Similarly, an entering nonprofit needs to earn positive value given the for-profit competition it faces. Formally, the equilibrium conditions describing an optimal firm-configuration are:

$$\begin{aligned}
 V_{FP;m}(N_{FP}; I_{NP}) &= 0 & (9) \\
 V_{FP;m}(N_{FP} + 1; I_{NP}) &< 0 \\
 V_{NP;m}(N_{FP}) &= 0
 \end{aligned}$$

Substituting for the value and taking logs results in the following equilibrium condition governing nonprofit entry:

$$\ln(V_{NP;m}) = X_m \beta + h$$

competition by ownership type resemble studies such as Mazzeo (2002) and Schaumans and Ver-

We integrate the joint probability distribution $f(FP_i, NP_i, m)$ numerically over the region of the (FP_i, NP_i, m) space that corresponds to the observed outcome. As in Mazzeo (2002), we employ smoothed simulated maximum likelihood to select the payoff function parameters that maximize

full-service fitness facilities.⁹ In addition, we removed any duplicates in which seemingly different facilities were located at the same address.

The resulting sample contains 2,117 fitness facilities. In our analyses below, we treat the firms

since 1984 or earlier, compared to 2003 for the median for-profit firm. Beyond the difference in organizational form, non- and for-profit firms thus differ significantly along other dimensions as well, justifying investigating the nonprofit entry decision separately from the for-profit side.

terquartile range of 741 to 4,628 ¹¹

There are also a number of factors that we believe to increase the likelihood of entry for the YMCA, yet are unlikely to impact a for-profit's entry decision (except indirectly through competitive interaction). The core mission of promoting Christian values suggests that the overall religious affiliation of the population may play a role, which we capture with the county's share of Christian adherents. In addition, given that many YMCAs also provide child care and after-school services, we include the percentage of children 9 and under in the non-profit value function. Finally, we use the full YMCA corporate tree to calculate, for a given market m

http://www.ymca.org/pressroom/2013/04/23/ymca-launches-new-program-in-cincinnati

a of for-profit and non-profit firms. When we can calculate

The nonlinear FP competitive effects (γ_1 - γ_6 given in columns 2 and 3) are insignificant. In fact,

functional form specifications for competitive interaction. We allow for nonlinear cross-competitive

8, we construct a variable *AtRisk* equal to the difference between the predicted base probability of entry (*PB*

tax revenues as seen in Table 11. The first assumes NPs would pay the same amount of taxes as the average FP in a particular market while the second uses our data on the assessed value

Our results provide evidence that revocation of nonpro t property tax exemptions would de-

References

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Figures and Tables

Figure 1: Sample Markets (n=629)

Table 1: Descriptive Statistics, US and Select Markets

Markets with 1 YMCA

Table 3: Descriptive Statistics, Profit Shifters

<u>All Markets</u>	<u>Markets w/ FPs</u>	<u>Markets w/ NP</u>
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Table 4: Single-Equation Ordered Probit Models of the Numbers of For-Profit and Nonprofit Firms

	Number of For-Profit Firms		Presence of Nonprofit Firm		
	(1)	(2)	(3)	(4)	(5)
Log of Pop	1.696*** (0.092)	1.849*** (0.101)	0.934*** (0.103)	1.329*** (0.150)	1.325*** (0.158)

Table 5: Endogenous Ownership-Type Model Estimates: Most Profitable Type Moves First

Table 8: Crowd-Out and the Role of Tax Exemptions in Affecting Market Structure

Base	No nonpro t	Tax increase e	(ax)-3ease(3(Exempture)]TJ ET
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Table 9: Probit Models of Nonprofit's Decision to Offer Youth Services

	Probit (1)	Biv Probit, Youth Program & Fitness Ctr (2)	Probit (3)	Probit (4)
<i>Day care</i>				
Log of Pop	0.800*** (0.189)	0.888*** (0.173)	0.310** (0.125)	0.596** (0.245)
Log of Income	4.533*** (0.898)	3.961*** (0.831)	1.810* (0.927)	2.103* (1.140)
Median Age	0.052* (0.029)	0.047 (0.030)	0.044 (0.032)	0.033 (0.042)
Perc BA+	4.957***	3.973**	3.721**	

Table 10: Effect of Fitness Center Exits on Nonprofit's Decision to Offer Youth Services

	Probit Model of Youth Service Offering		
	(1)	(2)	(3)
<i>Day care</i>			
Exit of Fitness Center Y/N	0.004 (0.300)		
Decrease, Fitness Ctr Entry Probability		2.200 (1.409)	
Above-Median Decrease in Entry Probability Y/N			0.296* (0.167)
Loss of Programs	0	19	31
Share of Programs Lost	0.003	0.126	0.208
<i>After school programs</i>			
Exit of Fitness Center Y/N	0.569 (0.480)		
Decrease, Fitness Ctr Entry Probability		5.573** (2.544)	
Above-Median Decrease in Entry Probability Y/N			0.342* (0.205)

Appendix

A-1 Details on Variable Construction

In this appendix, we summarize the variables used to construct the weather, health, and fixed cost indices. In each case, we implement principal components factor analysis (PCFA), rotate the factor

A-2 Robustness: Endogenous Ownership-Type Model

