Context for Our Findings

!!



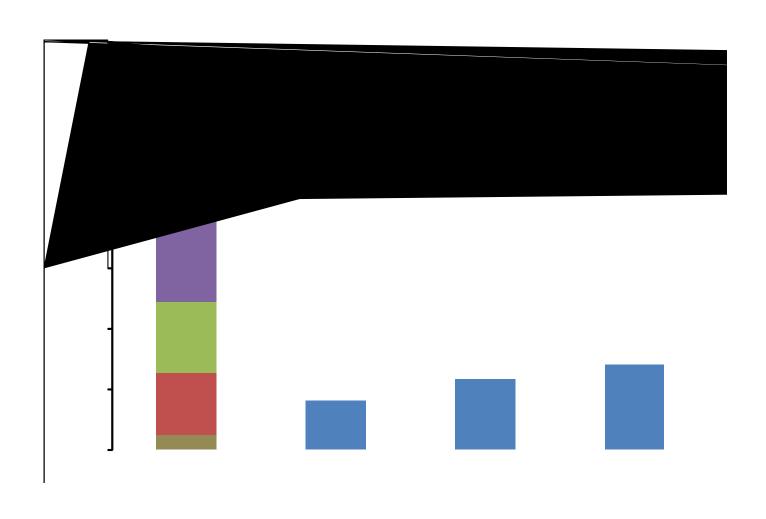
Qualitative Input Subject Matter Experts and Key Stakeholders

!! Subject Matter Experts—offices and people



Process Fragmentation Results in Inefficiencies

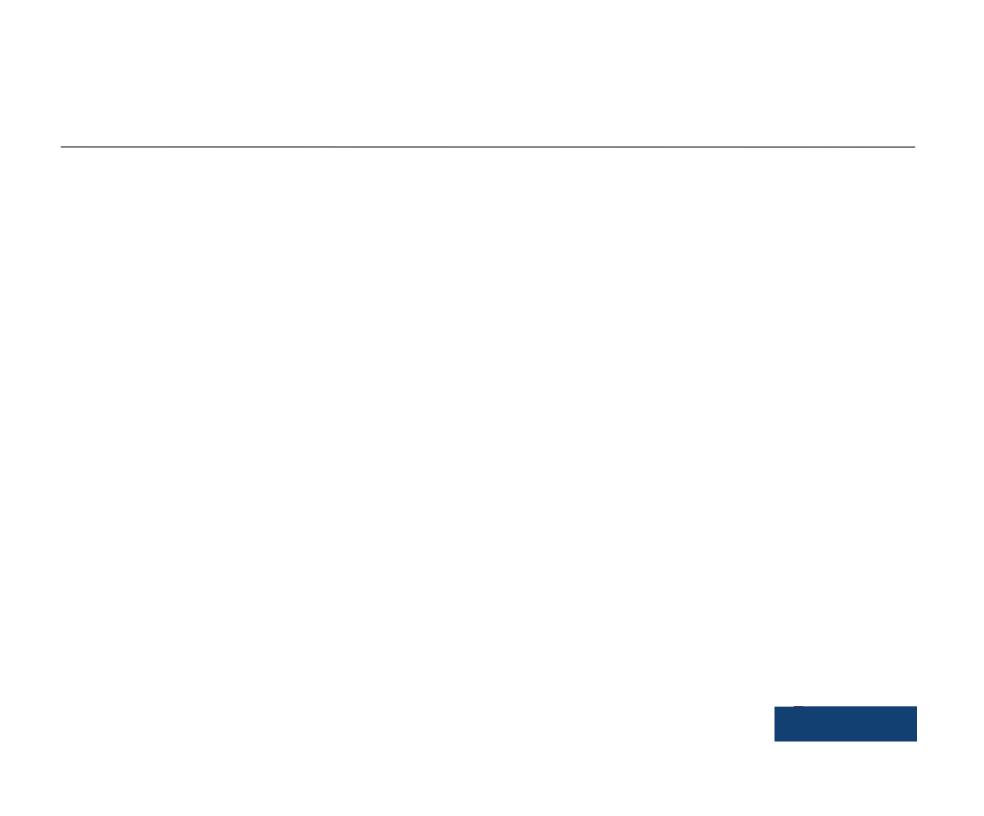




Proportion of Time Spent is Highly Administrative

This excludes time spent by Personnel Specialists on Non-HR activities

Realign and Rebuild Structure



Redesign the Recruitment Process

!! The current process is highly fragmented and should be redesigned with a

Provide Programmatic Support for Unclassified Staff

!! There is not a direct responsibility today for the care and development of



